Highlights from Q3 2016

- In July, received Seattle City Council approval of Mayor Murray’s proposed budget for the Pier 62/63 Phase 1 rebuild.

- In August, submitted 90% design plans for the restoration and re-installation of the Washington Street Boat Landing to the Pioneer Square Preservation Board.

- Supported Friends of Waterfront Seattle as they hosted numerous events during the summer at Waterfront Park including the Hot Spot summer concert series, a parkour competition and the Beat Masters 5th Annual Zulu Jam.

- Hosted the interactive Waterfront Seattle information booth at 25 days of fairs and festivals across Seattle including the Chinatown-International District Dragon Fest in July, Delridge Day and the Afrolatino Festival in August, and Bumbershoot in September.

Seawall Project progress in Q3

SEAWALL PROJECT CONSTRUCTION

- Substantially completed construction between Marion Street and Yesler Way. Key activities included paving, striping and utility restoration. Reopened the area adjacent to Colman Dock for on-street parking.

- Completed movement joint plate installation at Waterfront Park.

- Continued construction between Pine and Pike streets, including completing jet grout installation, installing cast-in-place concrete slabs and removing the existing soil freeze system. Work between Pike and Pine streets is expected to be complete in mid-2017.

- Continued monitoring of settlement and vibration adjacent to the project work zone, designing temporary structures to minimize construction effects to private property.
Construction Experience/Public Space Activation

- Continued to update wayfinding and signage on the waterfront to accommodate changing construction conditions.
- Created pedestrian access page on progress website to provide directions during pedestrian travel changes.
- Created and installed educational signage near the Seattle Aquarium, providing explanation and context for construction in the area.

Public Engagement

- Continued development of monthly reports for City Council.
- Provided free public tour on July 15, which included project need, history, and an up-close look at active construction.
- Attended SAM Family Fest on July 23, Out to Lunch Concert on August 5, and the Salmon Homecoming School Days and Celebration from September 15 - 17 with project information and children’s craft activities.

Budget Snapshot

- Overall budget: $371.8M
- Expenditures to date: $315.5M
- Q3 2016 Budget: Planned Spending $17.4M
- Actual Expenditures in Q3: $12.3M

For the quarterly reports, we have adjusted our methodology for reporting Seawall Project expenditures to align them with Seawall Project monthly budget reporting. This provides a better quarterly reflection of contract expenditures within the period the expenditures were incurred, rather than when they were paid.

Environmental Performance Measures

<table>
<thead>
<tr>
<th></th>
<th>Q3 2016</th>
<th>Project to date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of water quality exceedances*</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>Number of work days lost resulting from exceedances</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Days of marine mammal monitoring</td>
<td>0</td>
<td>143</td>
</tr>
<tr>
<td>Days with work stoppage due to marine mammals</td>
<td>0</td>
<td>4**</td>
</tr>
</tbody>
</table>

* Exceedances are specific to the Section 401 Water Quality Certification.
** Partial days

Social Equity Performance Measures (CWA)

<table>
<thead>
<tr>
<th></th>
<th>Goal</th>
<th>Q3 2016</th>
<th>Project to date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of work force from economically distressed zip codes</td>
<td>15%</td>
<td>17.2%</td>
<td>18.4%</td>
</tr>
<tr>
<td>Percent total project hours performed by Apprentices</td>
<td>15%</td>
<td>17.4%</td>
<td>15.3%</td>
</tr>
<tr>
<td>Percent total project hours performed by women</td>
<td>12%</td>
<td>9.1%</td>
<td>12.4%</td>
</tr>
<tr>
<td>Percent total project hours performed by people of color</td>
<td>21%</td>
<td>27.0%</td>
<td>25.5%</td>
</tr>
</tbody>
</table>

Safety Performance Measures

<table>
<thead>
<tr>
<th></th>
<th>Project to date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total work hours</td>
<td>1,067,568</td>
</tr>
<tr>
<td>Total recordable injuries</td>
<td>12</td>
</tr>
<tr>
<td>First aid cases</td>
<td>50</td>
</tr>
<tr>
<td>Total days away from work</td>
<td>0</td>
</tr>
</tbody>
</table>
MAIN CORRIDOR DESIGN

- Developed workplan for advancing main corridor design to construction, including all city and consultant work.
- Met with the two contractors who each installed a test panel of the new promenade paving at the foot of the Union Street stairs in Q2 2016. Information from these meetings will be used to improve the specification before final construction for better quality control and durability.
- Submitted 90% design plans for the restoration and re-installation of the Washington Street Boat Landing to the Pioneer Square Preservation Board on August 11.
- Furthered design for utility coordination and transmission line relocation work.
- Continued coordination with WSDOT and seawall replacement projects to insure they are compatible with Waterfront Seattle utilities design.
- Completed appraisals for acquisition of two private properties needed to secure right of way and construction staging for the roadway. Began planning for temporary construction easements needed to construct the project.
- Completed a construction sequencing and packaging review with SDOT and other agency partners to align schedules for viaduct demolition, waterfront construction and other projects in the area.

Schedule

The 2016 Work Plan for the Office of the Waterfront identifies the Main Corridor as the primary focus for design and engineering in 2016. The 2016 Work Plan is available online, waterfrontseattle.org/documents.
OVERLOOK WALK AND EAST-WEST CONNECTIONS

- Received unanimous approval from the Seattle Design Commission of the 30% design for the Overlook Walk on July 21.
- Further coordinated design of the Overlook Walk with potential Seattle Aquarium expansion.
- Continued conversations with Pike Place Market on uses and programming in the Overlook Walk; reviewed progress of Overlook Walk design with the Pike Place Market Preservation & Development Authority (PDA) Council.
- Negotiated scope and completed contract documents with Zimmer Gunsul Frasca (ZGF), the lead consultant for the Pike/Pine Streetscape Project.

Budget Snapshot

| Overall budget | $181M |
| Expenditures to date | $6.6M |

Overall budget numbers were amended during the 2016 budget process and therefore may differ from the overall budget totals shown in previous quarterly reports.

Q3 2016 Budget

| Planned Spending in Q3 | $950,000 |
| Actual Expenditures in Q3 | $456,483 |

The quarterly spending and ‘Expenditures to date’ figures are based on total project spending, rather than the spending by Capital Improvement Program (CIP) project, and therefore may differ slightly from expenditure figures shown elsewhere.

Schedule

The 2016 Work Plan for the Office of the Waterfront specifies the majority of the work on Overlook Walk and the East-West Connections to begin in 2016. The 2016 Work Plan is available online, waterfrontseattle.org/documents.
**PUBLIC PIERS**

- Finalized funding agreement with Friends of Waterfront Seattle to provide $8M in philanthropy to support Pier 62/63 Phase 1 Rebuild.

- Received Seattle City Council approval of Mayor Murray’s proposed budget for the Pier 62/63 Phase 1 Rebuild on July 25.

- Coordinated with Seawall Project team and other adjacent projects to refine scope and construction timing for the Pier 62/63 Phase 1 Rebuild.

- Met with Army Corps of Engineers, Washington State Department of Natural Resources and other agencies to discuss permits under review for the Pier 62/63 Phase 1 Rebuild.

**Budget Snapshot**

<table>
<thead>
<tr>
<th>Overall budget</th>
<th>$90.5M</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditures to date</td>
<td>$3M</td>
</tr>
</tbody>
</table>

Overall budget numbers were amended during the 2016 budget process and therefore may differ from the overall budget totals shown in previous quarterly reports.

**Q3 2016 Budget**

| Planned Spending in Q3 | $275,000 |
| Actual Expenditures in Q3 | $349,861 |

The quarterly spending and ‘Expenditures to date’ figures are based on total project spending, rather than the spending by Capital Improvement Program (CIP) project, and therefore may differ slightly from expenditure figures shown elsewhere.

**Schedule**

The 2016 Work Plan for the Office of the Waterfront specifies additional design work on Pier 62/63 in 2016 to make the site eligible for potential early construction opportunities. The 2016 Work Plan is available online, waterfrontseattle.org/documents.
ENVIRONMENTAL REVIEW

- Continued reviewing comments received during the 30-day public comment period for the Supplemental Draft Environmental Impact Statement (EIS) for the Alaskan Way, Promenade, and Overlook Walk (AWPOW) Environmental Impact Statement (EIS). Began to prepare the AWPOW Final EIS, to be released in Q4 2016.

Schedule


CITY/WSDOT FUNDING AGREEMENT

- Continued refining scope, cost estimates and construction sequencing in preparation for the Washington Department of Transportation (WSDOT) Cost Estimate Valuation Process (CEVP) of the 60% Main Corridor design.
- Led kick-off meeting with the CEVP facilitators on September 21. The workshop will be held in Q4 2016.
- Initiated negotiations with WSDOT on a final funding agreement for construction of the WSDOT-funded elements of Alaskan and Elliott Way reconstruction.

CONSTRUCTION EXPERIENCE/PUBLIC SPACE ACTIVATION

- Updated schedules and construction sequencing plans to reflect WSDOT’s new projected tunnel opening date in early 2019.
- Produced report based on the findings of the construction sequencing task force convened in Q2 2016 to review schedule for viaduct demolition, waterfront and related center city construction projects. Submitted report to Seattle Department of Transportation (SDOT) leadership and other city departments for comment and review, and shared with agency partners. Incorporated findings into construction sequencing plan.
- Created an interagency “maintenance of traffic” task force that will do early planning for construction for the viaduct demolition, Waterfront Seattle and Center City Connector construction, and other large projects in the center city.
- Supported Friends of Waterfront Seattle to regularly convene Seattle Police Department (SPD), SDOT Street Use and Public Space Management programs, Waterfront Pier Owners, and Seattle Parks and Recreation (Parks) to identify strategies to effectively manage the temporary promenade and its new furniture. These strategies are an opportunity to inform long-term operations and maintenance on the future waterfront.
- Expanded our support for Friends of Waterfront Seattle to provide summer maintenance and activation on the waterfront. Friends of Waterfront Seattle completed installation of a temporary pavilion at Waterfront Park, and hosted numerous free public events including a summer concert series, a parkour competition and the Beat Masters 5th Annual Zulu Jam.

PUBLIC ENGAGEMENT

- Participated in Mayor Murray’s Find It, Fix It Community Walk walk with Belltown residents to discuss planned improvements on July 28.
- Spoke at Seattle City Club’s “Civic Boot Camp” panel on the future of Seattle’s central waterfront on August 7.
- Presented at Seattle Center: What’s Next?, a day-long brainstorming event on September 12, identifying synergy between Waterfront Seattle and other public projects in the downtown area.
- Hosted the interactive Waterfront Seattle information booth at 25 days of fairs and festivals across Seattle, including the Chinatown-International District Dragon Fest on July 16 and 17, Delridge Day on August 13, Afrolatino Festival on August 21 and Bumbershoot from September 2-4.
• Briefed the Tabor 100 board on September 16, providing project updates and background on how Women- and Minority-owned Business Enterprise (WMBE) contractors can best prepare themselves to bid on upcoming Waterfront Seattle contracts.

• Led two project walking tours as a part of the annual conference of the National Association of City Transportation Officials (NACTO), on September 27 and 28.

• Presented on overall Waterfront Seattle goals, design and status to numerous community and professional groups, including:
  • August 12: Mayor’s Office for Senior Citizens monthly coffee hour
  • August 17: Bainbridge Island Squeaky Wheels bike advocacy group (together with the Colman Dock expansion team)
  • September 20: University of Washington’s Rundstad Center for Real Estate Studies
  • September 22: West Seattle Transportation Coalition
  • September: Urban Land Institute (ULI) Next 10 group of 20 mid-career leaders primarily in the real estate, design, and planning fields
  • September 30: City Parks Alliance

PUBLIC ART
• Met with artists doing permanent commissions to advance their work and ensure it is well integrated into design plans for the Promenade, Pier 62 and the Overlook Walk, including Buster Simpson and Shaun Peterson.

• Promoted and maintained Waterfront Exchange, the series of temporary summer arts exhibits along the central waterfront, in partnership with the Office of Arts and Culture.

Coordination with partners in Q3

FRIENDS OF WATERFRONT SEATTLE
• Presented finalized funding agreement with Friends of Waterfront Seattle for their $8M contribution to the Pier 62/63 Phase 1 Rebuild to the Parks Committee on July 21.

• Continued to execute summer activation plan to operate and maintain programming in the waterfront area.

• Supported Friends of Waterfront Seattle as they installed their temporary pavilion at Waterfront Park and hosted numerous events during the summer at Waterfront Park including the Hot Spot summer concert series, a parkour competition and the Beat Masters 5th Annual Zulu Jam.

PIKE PLACE MARKET’S MARKETFRONT
• Pike Place Market’s construction of the MarketFront expansion continued to progress on-schedule, with the new low-income senior housing fully framed. Many of the Waterfront Seattle elements, including the public overlook on the west side, the breezeway connection to the intersection of Western and Virginia and the future connection to Victor Steinbrueck Park are taking shape.

SEATTLE AQUARIUM MASTER PLAN
• Developed a draft Memorandum of Understanding (MOU) with the Seattle Aquarium Society to allow them to advance their expansion planning.